



**INSTITUTE FOR DEMOCRACY AND MEDIATION**

# **2012 ANNUAL REPORT**

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# INSTITUTE FOR DEMOCRACY AND MEDIATION

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# INSTITUTE FOR DEMOCRACY AND MEDIATION

## ABOUT IDM

The Institute for Democracy and Mediation (IDM) is an independent, non-governmental organization, founded in November 1999 in Tirana, Albania. It works to strengthen the Albanian civil society, to monitor, analyze and facilitate the Euro-Atlantic integration processes of the country and to help the consolidation of good governance and inclusive policy making. IDM carries on its objectives through expertise, innovative policy research, analysis and assessment-based policy options.

IDM's choice of activities to achieve its strategic objectives is an effort to go beyond simple one time delivery projects. They form part of a continuing struggle to strengthen shared values and efficient interactions across the broad spectrum of political and non-political actors in Albania. IDM is dedicated to develop a profound understanding on contemporary challenges to shape sustainable reforming strategies and public policies in key socio-economic and political development pillars, as well as to advance regional cost-effective approaches in support of intra / cross sectoral cooperation initiatives of key actors based on comprehensive research, policy assessment and multifaceted analysis.

IDM structure consists of three core departments / programme areas:

➤ **Centre for European and Security Affairs (CESA)**

The Center for European and Security Affairs represents the Institute's specialized department in the domain of European and security issues. Its mission is to advance European and security studies, research and analysis related to key reforming processes thus encouraging both, informed debate and improved processes. The Center focuses particular attention to national efforts and regional initiatives aiming to develop sound institutional capacities and qualitative human resources that will serve to contemporary challenges for reform, integration processes and cooperation through an educational and problem-solving approach.

➤ **Local Governance and Integrated Development (LGID)**

IDM's vision, as related to the Department of Local Governance and Integrated Development is to promote civic participation in the local decision-making processes and to increase the accountability of decision-making actors at the local level. Work mainly concentrates on IDM's traditional areas of focus as decentralization, capacity building of local governance, community empowerment and civic participation, as well as integrated development mainly consisting in the promotion of EU policies and instruments for integrated rural & regional development.

➤ **Research and Innovation Initiative (RII)**

Research and Innovation Initiative (RII) is a new structure within IDM for advancing the Institute's performance and quality of services through research in different areas such as security issues, EU integration processes, community building and development of local governance, economic performance etc. The new established department (October 2009) has developed out of the research component of the activities carried out by the other divisions of IDM, as an attempt to better integrate and refine the research carried out, but also as a means for

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expanding the focus of the organization in other areas in order to better respond to the forthcoming challenges.

IDM combines the advantages of a knowledgeable think-tank and a resourceful operational non-governmental actor that operates in the Albanian civil society sector since November 1999. IDM expertise extends in the following key sectors and thematic areas, representing the main focus of IDM departments and staff:

- ❖ Good governance, decentralization reforms and inclusive policy processes
- ❖ EU studies and EU enlargement process with a specific focus on Western Balkans' accession
- ❖ Human capital development, management and result oriented performance
- ❖ Consolidation and development of civil society sector as a powerful actor to generate broad consent, values and positive change
- ❖ Sustainable integrated development and globalization processes with particular focus on EU rural & regional development policies
- ❖ Security sector reform and specialized studies on security issues.

IDM delivers a broad range of services in the above sectorial themes by means of a variety of instruments and activities, as follows:

- Education and capacity building services specifically tailored for individual target groups, needs and thematic interest
- Advancement of studies, approaches and methodologies for applied research most notably in relation to IDM's traditional focus areas (e.g. good governance, security, EU etc.)
- Research, policy design, analysis and assessment of policy processes, as well as advocacy for evidence-based alternatives to improved governance and sectorial policies
- Consultancy and assistance to institutional building and result oriented performance for public authorities, national and international civic and private institutions
- Design and implementation of large-scale information and awareness campaigns; Developing advocacy strategies and programs on the basis of public opinion preferences and analysis of stakeholders' attitudes

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## I. Summary of IDM Programme Activities IN 2012

The program activities – policy and research work, capacity building, advocacy, monitoring and assessment initiatives, reports and other publications, consultancy and studies etc. – carried out by IDM departments in 2012 form part of the Institute’s agenda around its focus issues. The institute’s three departments have further developed on the basis of agreed strategic development priorities and improved capacities to respond to targeted priorities. The subsequent sections present a detailed picture of implemented program activities (January 2012 – January 2013) by each department.

### ***I.1. Research and Innovation Initiative (RII)***

*Main issues: Civil society development, advancement of research and studies, human capital development, management and result oriented performance  
(Assessment & monitoring, studies, consultancy, advocacy and policy making processes)*

#### **1. “Empowering civil society in rural and remote areas – ECSRA” (July 2011 – December 2012)**

In less than a year from the launch of ECSRA, IDM brought higher sensitivity among the donor community that are now targeting civic concerns in remote areas. In addition to a series of capacity building activities IDM organized two national events with a large-scale impact. A **National Workshop** (gathering over 170 participants) was held in March 2012 while the concluding **National Conference** (29 January 2013) was transformed into an advocacy event gathering all donor organizations in Albania, state actors, CSOs etc. This event launched two **IDM policy briefs** on (1) participatory rural development, and (2) civil society development.

#### **2. USAID CSOs Sustainability Index for Albania 2011**

IDM finalized the 2011 CSO Sustainability report and launched the findings at a public event (2<sup>nd</sup> July 2012) that attracted unprecedented media attention.<sup>1</sup>

#### **3. Framework Contract: Supporting ETF education activities in Albania**

The European Training Foundation (ETF) is an agency of the European Union based in Turin (Italy) working with transition and developing countries to apply human resource development (HRD) strategies to socio-economic development. Through a 4 year Framework contract (2012-2015), IDM will support ETF in organizing local events in Albania (trainings, workshops etc).

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<sup>1</sup> See a summary of event’s media coverage at <http://idmalbania.org/sq/mbulimi-mediatik-i-prezantimit-t%C3%AB-raportit-mpi-%E2%80%9Cindeksin-e-q%C3%ABndrueshm%C3%ABris%C3%AB-s%C3%AB-oshc-p%C3%ABr-shqip%C3%ABrin%C3%AB>.

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## **4. Evaluation of Albania Threshold Program (Millennium Challenge Corporation)**

IDM was selected by the “Millennium Challenge Corporation” (MCC) through Social Impact Inc. (USA) to assist the evaluation of Stage II of Albania Threshold Program (ATP) in relation to (1) urban planning reform and (2) strengthening civil society’s anticorruption efforts. Ending in 2011, ATP’s 2<sup>nd</sup> stage focused on governance and business environment reforms, aiming to improve the performance of the Government of Albania on the MCC policy indicators.

## **5. Understanding Civic and Faith-Based Education in Albania**

IDM’s Research & Innovation Initiative is hosting within its premises and assisting the implementation of the “Civic and Faith-Based Education in Albania” since late 2010 which is carried out through the support of US Embassy since 2003. This project has made an important contribution in fostering civic & religious values, and understanding in Albania.

## **6. “World of think tanks” Weekend Lectures with MA students**

Through two series of lectures in 2012 (the 2<sup>nd</sup> year of “World of think tanks” series) IDM trained two groups of MA students in Albania on “Think tanks in practice”. Out of a total of 40 students, 30 were “certified” thus completing the third “generation” of lecture series. Students were engaged and assisted in carrying out practical exercises such as research plan, project concept note, advocacy plan etc. The 4<sup>th</sup> series of lectures will be launched in February 2013.

## **7. Civil Society Development Consortia**

Following a series of impactful initiatives (CSI, ECSRA, CSO Sustainability Index etc.) aiming to bolster civic engagement and impact on governance, IDM established a working group to take further the lessons learnt. A concept paper has been elaborated on which basis IDM invited the Regional Environmental Center (Albania) and Refleksione Association to form a consortium that will elaborate and advocate for policy alternatives on civil society development. IDM Policy Brief “What are donors, state and the civil society getting wrong?” (January 2013) is largely based on inputs generated through the consortium’s internal consultations.

## **8. Advocacy for open government: civil society agenda-setting and monitoring of country action plans (December 2012 – November 2014)**

The regional project (PASOS, as lead applicant), financed through EC Partnership programs for CSOs aims to empower civil society to generate more effective and transparent policymaking, and to engage with governments to foster open governance. More specifically it strives to set new standards and benchmarks for transparency and integrity in government, monitor their implementation, enhance public participation and accountability, support and protect advocates for open government. RII will cover project activities for Albania and will contribute to regional activities.

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## **9. Balkan Civil Society Acquis – Strengthening the Advocacy and Monitoring Potential and Capacities of CSOs (December 2012 – November 2014)**

The regional project (BCSDN, as lead applicant), financed through EC Partnership programs for CSOs aims to strengthen foundations for monitoring and advocacy on issues related to enabling environment and sustainability of civil society at regional and country level; as well as strengthening structures for CSO integration and participation in EU policy and accession processes at European and country level. RII will cover project activities for Albania in partnership with PARTNERS Albania and will contribute to regional activities.

## **10. Research and Programme Development Activities**

RII continues to support Institute's policy research work and to consolidate research quality. In this context, "Crime Trends in Albania 2008 – 2011" was particularly supported by these capacities while RII's inputs have been crucial also in other research activities. IDM has cooperated with "OpenData Albania" to present through data visualisation tools the findings and share them with broader audiences and media.

## **I.2. Center for European and Security Affairs (CESA)**

*Main issues: EU / European integration, regional cooperation, Security issues (Capacity building, monitoring & assessment, studies, consultancy, advocacy and policy making processes)*

### **1. Challenges to improve parliamentary review (23<sup>rd</sup> January 2013)**

For the second consecutive year, CESA has analyzed the work of the Albanian Parliamentary Committees on European Integration (PCEI) and on National Security (PCNS) in 2012. Findings of the annual monitoring follow an interim report (September 2012) which are discussed with MPs, representatives of line ministries, civil society, EU Delegation etc.

### **2. Northern Kosovo in the Regional Cooperation Perspective (International conference, 11 January 2013 – Becici, Montenegro)**

The Conference (under Chatham House Rule) was co-organized by IDM, Forum for Ethnic Relations (Serbia) and Fund for Open Society (Serbia). Recommendations developed after the conference will set a framework for public and other initiatives and enable a dialogue to find solutions for unresolved issues of Northern Kosovo, and enhance cooperation between Serbs and Albanians in the North and in the rest of Kosovo, and the whole region.

### **3. "Security Research Forum "Belgrade – Tirana – Prishtina"**

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This is a three year regional project (2012 – 2015) implemented by IDM Center for European & Security Affairs, Belgrade Centre for Security Policy (Serbia) and Kosovo Centre for Security Studies (Kosovo) with the support of the Norwegian Ministry of Foreign Affairs. The first public event of this project was the forum entitled “Resolving the Security Dilemmas in the Western Balkans” (13 December 2012, Tirana) with the participation of well-known personalities in the field of policymaking, diplomacy civil society and media.

#### **4. Round table discussion “Control and Oversight of the Intelligence Services in Albania” (30 October 2012)**

This event brought together interested actors and stakeholders with the aim to refresh the ongoing debate on intelligence accountability and discuss viable solutions that can be applicable in the Albanian context. The round table was attended by MPs across the political spectrum, Parliamentary Committees on National Security, Legal Issues, Public Administration, Economy, senior representatives of the intelligence agencies in Albania, officials and former leaders of oversight institutions, civil society and international community in Albania. IDM presented in this event the **policy brief** “Accountability of Intelligence Services in Albania”.

#### **5. Foretold insecurity: Crime trends in Albania 2008 – 2011 (Study)**

The study represents one of the most impactful initiatives of CESA which kept alert media and public discourse for over three months since the launch of findings (September 2012), while policy makers made reference to it in several occasions. CESA analyzed official data of State Police on crimes over a 4 year period pointing out to serious deficiencies in police strategy to tackle crime. This analysis will follow also this year with 2012 data on crimes.

#### **6. Improving Security Sector Governance Through Informed Debate (29 June 2012)**

Further to the increased focus and developing cooperation with the academic society, IDM’s CESA in cooperation with the Albanian University (private higher education institution) organized an academic discussion forum on security issues. The event presented to the academic milieu the Institute’s most recent publication “Monitoring and Evaluation of the Security Sector Governance” to an audience of academic lecturers, professors, PHD students in security studies.

#### **7. My kind of NATO: Chicago 2012**

IDM launched a series of public forums (April – July 2012) with academic, media and civil society representatives in six major economic centres in Albania, under a project financed by NATO Public Diplomacy Division. This initiative aims to inform and raise awareness among academics, civil society and local media on the priorities and transformation of NATO, as well as to encourage a broad public debate on key issues of public interest. A survey report and a final conference concluded the implementation of this initiative.



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## **8. OSFA Operational Project – Monitoring the Implementation of Anti-corruption Strategy in Albania (December 2011 – November 2012)**

This initiative is an OSFA operational project being coordinated and supported by IDM Center for European and Security Affairs. IDM team coordinates and provides guidance to the group of expert involved in the monitoring of the Government's Action Plan (2011 – 2013) on the Anticorruption strategy.

## **9. Public debate on the new Draft law “On Providing Physical Protection and Security Service”.**

CESA expert team launched a public debate (16 April 2012) to assist the process of consultation with all interested actors for drafting contemporary legislation in compliance with international standards that aimed to overall improve the regulatory framework in this area and to provide a better quality of private security service. This event brought sensitivity and qualified expertise (DCAF) as well as the views of state authorities (Albanian State Police) and private companies.

## **10. How far have Security Sector Reforms (SSR) in the Western Balkans progressed?**

IDM together with other six partner organizations from the Western Balkans presented in Belgrade / Serbia, the findings of the three-year long research on key achievements and weaknesses in the accountability of security sectors in the western Balkans Countries. During the meeting which took place in Belgrade City Hall, representatives from each organization presented the conclusions of the research related the reforms conducted in the respective WB countries, stressing the most important obstacles and problems in the process.

## **11. IDM – EPC Joint Policy Brief “Opportunity knocks: can the EU help Albania to help itself?”**

The policy brief was presented under strict Chatham House Rule at EPC's Balkans Forum Meeting (27 March 2012, Brussels) chaired by Graham Avery (Senior Adviser at EPC, Senior Member of St. Antony's College, Oxford University, and Honorary Director-General of the European Commission). The speakers' panel included HE Ambassador Mimoza Halimi (Albanian Ambassador to the EU), Vassilis Maragos (Head of Unit for Albania in EC), Kinga Göncz (MEP), Corina Stratulat (EPC Policy Analyst) and Gjergji Vurmo (IDM).<sup>2</sup>

## **12. 20 Years of Security Sector Reforms in Albania: A New Generation of Reforms**

This two day conference (15 – 16 March 2012) launched a debate with key actors of the security sector, the current situation and the future of the security sector reforms process in Albania. This conference was organized in close cooperation with the Government, the Parliament, security institutions, as well as with the support of international partners. Participants involved members

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<sup>2</sup> See [http://www.epc.eu/pub\\_details.php?cat\\_id=3&pub\\_id=1432](http://www.epc.eu/pub_details.php?cat_id=3&pub_id=1432)

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of parliament, ministers and high governmental representatives, representatives from international organizations (EU, OSCE) and civil society etc.

## **13. Building media capacities on security issues**

The project consisting of a series of capacity building activities for journalists and media editors aims to improve quality and thoroughness of media reporting on security issues. This initiative is supported by DCAF while significant resources are dedicated by IDM thanks to OSI Core and Institutional support grant.

## **14. Security Transitions in the Western Balkans – From Conflict Zone to Security Community? (2011 – 2013)**

This is a research project that is being implemented by a consortium of seven think tank organisation from the Western Balkan in cooperation with the Norwegian Institute of International Affairs. This project is supported by the Research Council of Norway. The purpose of the research project is to explore if and how security regime in the Western Balkans is transforming from a conflict formation towards a security community.

## **15. Supporting the involvement of “neglected” interest groups in EU accession (SINIG)**

This project represents a follow up initiative of the sensitivity brought by IDM in the past two years regarding the involvement of interest groups under EU accession process, supported by OSI TTF. The research project focuses on civic and private interest groups – with significant constituencies and yet, limited resources to advocate for their priorities (e.g. students associations, farmers unions, civic groups working with marginalized communities etc).

## **16. Civil Society to Map and Monitor Security System Reform in the Western Balkans 2009-2011**

The three year regional project which aims to increase the capacity of the civil society in the Western Balkan region to effectively oversee security sector reform was extended for another six months in 2012 with the purpose to broader dissemination of the projects’ results. At the same time, through these activities the partners aim to add value civic advocacy efforts on security issues.

## **17. Stories behind visa liberalisation (European Fund for the Balkans 2012)**

The purpose of this study is to reveal and identify official data and tendencies regarding Albanian citizens’ who have failed to comply with the visa liberalisation regime with EU. Asylum seekers represent our primary focus but the study tries to look further by assessing relevance and impact of Albanian authorities’ measures for reintegration of returnees.

## **18. Quarterly “European and Security Affairs”**

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Three issues have been published and disseminated in 2012 covering EU and security related thematic. Currently a call for expression of interest has been launched for 2013 issues.

## **I.3. Local Governance and Integrated Development (LGID)**

*Main issues: Decentralization, local governance, community development, integrated rural and regional development, EU integration challenges*

*(Capacity building, monitoring, studies, consultancy, advocacy and policy making processes)*

### **1. Monitoring of decentralization in the activity of Parliamentary committee on legal issues (31<sup>st</sup> January 2013)**

During the year 2012 IDM has monitored the process of decentralization in the activity of the Parliamentary Commission for Legal Issues, Public Administration and Human Rights, through the scanning of the legislation concerned with local governance and decentralization process in Albania. The annual monitoring findings were launched at a panel debate with MP, representatives of line ministries, associations of LGUs, foreign bodies, civil society, media, etc.

### **2. Policy Forum: Participatory Rural Development in Albania (21<sup>st</sup> December 2012)**

The Policy Forum aimed to validate findings and alternatives of the policy brief on participatory rural development in the framework of addressing development challenges in Albania through research work. The policy brief was launched at the National Conference “Partners for Change” (29<sup>th</sup> January 2013) organized as a concluding advocacy event of ECSRA Project. Directors and experts from Ministry of Agriculture, Food and Consumer Protection, other line ministries, representatives of public development agencies, civil society stakeholders and donor community members participated in this activity.

### **3. LGID assisting the design of an Integrated Management Plan for Butrint National Park (August – November 2012)**

The Albanian-American Development Foundation (AADF) awarded a consultancy contract to IDM experts to guide and develop an Integrated Management Plan for Butrint National Park.

### **4. Gender Agenda in rural Development (GARD)**

This is a regional project under the lead of IDM (with project partners from three WB countries and one from Spain), financially supported by the European Commission. The project has finalized its preparatory stage (coordination and planning) within the partners’ network and also with project beneficiaries. On 14<sup>th</sup> December 2012 the AL-GARD network was established by 9 women CSOs and networks, following a series of activities such as a study tour (November 2012) in Spain of CSOs leaders.

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## **5. BRANDING (with the support of IPA CBC AL/MK)**

The project is being supported by EU under IPA CBC Program between Albania and Macedonia, with the aim to support efforts of local actors in bordering areas between the two countries to promote traditional products and services to the benefit of socio-economic development and strengthening of cross border links. This initiative is jointly implemented with one of LGID's partners in Macedonia – ALKA. In 2012 a series of actions have taken place under the project (workshops, trainings of farmers etc).

## **6. Western Balkan Rural Extension Network through Curriculum Reform (WBREN – three year project 2009 - 2012)**

The regional initiative “Western Balkan Rural Extension Network through Curriculum Reform” (WBREN) is a TEMPUS IV project addresses the deficiency and needs for rural development curriculum reform in the Western Balkan region through trainings and concrete rural development programs following two streams: formal and non-formal rural development education. A study trip for project partners was organized in Netherlands (October 2012).

## **7. OSI Emergency Fund - “Support to rural business development, networking for economic growth, cooperative capacities for rural development” (2011 – 2012)**

The project was finalized in 2012 through focusing more on the direct work and interactions with the target group. Three regional workshops have been held in March 2012 with farmers and agriculture specialists in three different districts, a fair in Elbasan and other actions related to broader dissemination of results and established practice.

## **8. Cross-border Civil Society Forum**

The project is a joint initiative with MCIC financed through the EC's IPA CBC program with Macedonia and its overall objective is to contribute towards strengthening the role of CSOs in the sustainable development of the cross-border regions. In early 2012 IDM organized a series of activities: two day workshop “Building Networks: From theory to practice” (Elbasan, 30 – 31 January 2012), Cross border Forum (Diber 23 and 24 March 2012) hosting a bilateral CSOs fair.

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## II. IDM STRATEGIC DEVELOPMENT, COMMUNICATION & ADVOCACY

IDM has entered the second decade of its existence with a significantly expanded agenda, an upgraded profile, sustainable and qualitative human resources that take further the expansion of the Institute's work but also address carefully the need for deepening the inputs within traditional and developing focus areas. The choice of alternatives to go through this "decisive period" was additionally made difficult by broader challenges of donors' funding decrease to civil society which imposed indirectly a process third sector's restructuring – with many NGOs turning inactive or reducing presence in "traditional" focus areas due to lack of funds and further re-shaping priorities in accordance with donors' priorities.

IDM fundraising efforts have been marked by a positive trend due to the improved human resources and actions to diversify the donors support, as well as to consolidated internal organization capacities. Some of the main donors with whom IDM is partnering in the implementation of its projects include: European Commission, OSFA, Balkan Trust for Democracy, OSCE, European Fund for the Balkans, DCAF, UNDP Albania, NATO PDD, Friedrich Ebert Stiftung (Albania), Konrad Adenauer Stiftung, US Embassy, Regional Research Promotion Programme (University of Friburg), USAID, EU's TEMPUS Program, NUPI (Norwegian Institute of International Affairs) etc.

The *Internship Programme* at IDM represents another important activity which is now aiming to attract not only Albanian but also foreign postgraduate students currently studying in Western Europe's universities. In view of the cooperation with Albanian universities, IDM is focusing on two main directions: (1) Weekend public Lectures "World of think tanks", as an opportunity to upgrade academic research capacities and better link think tanks with academia; and (2) joint activities especially on IDM's traditional area of expertise (security, governance, development).

The process of upgrading and investing in IDM's capacities and human resources remains a top priority which now is particularly focussed on the advocacy, communications, research and policy developing capacities.

IDM's **COMMUNICATION** plan aims to (1) inform interested actors and audiences on IDM activities and products; (2) boost communication with the media; (3) promote closer cooperation with stakeholders and other actors; (4) deliver to all interested groups/individuals the products and outcomes of activities in the framework of the three separated departments. By assigning one of IDM's staff members to take over completely the Institute's communications products and services offered by IDM departments have reached broader audience, particularly through the use of IT and web-based tools. In addition, close contacts with media reporters have been established through formal meetings and informal gatherings. Also, the restructuring of the website has helped the process of IDM "image construction". Following

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the May 2012 Review (Voskopojë) IDM is focusing more on the E-communication with audiences given the positive results that followed in 2011. Particular attention is paid to promote IDM in-house expertise in the regional media, through more active presence of IDM experts. The broad media reference and coverage of “Foretold insecurity” study (moreover without any launching public event) is largely due to IDM communication strategy.

**ADVOCACY** remains a central activity related to IDM research and policy products. Program activities within each department are developed in accordance with a preliminary advocacy strategy which is reviewed and adapted to the dynamics of programs and policy environment by IDM peer review board (on research quality). The monitoring of parliamentary dealings related to EU, security, decentralisation and rural development have significantly improved advocacy efforts especially through closer contacts with policy makers and interest groups. Advocacy meetings, consultations or other events offering opportunities for support (conferences, media debates, parliamentary hearings, workshops etc.) are used on regular basis by IDM team and most frequently under the leadership of IDM senior members (heads of departments, members of Steering board, associates and SMN members etc). IDM policy analysts and senior representatives of all three departments have already initiated a regular practice of informal briefings with media reporters. Most significantly, IDM is dedicating more concerted focus to links with EU decision makers and think tanks, both helping our advocacy profile and efforts.

Particularly successful in 2012 have proved to be IDM policy alternatives and involvement in policy processes related to the security sector. Namely IDM coordinated civil society involvement in the review of draft law on interceptions at the parliamentary committee of national security while it additionally provided comments on two other draft laws. Following a long process of IDM advocacy the parliamentary committee of national security is finally working on a draft law on parliamentary oversight of security institutions, on which IDM was invited to give comments in January 2013.

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## III. APPENDICES

### ***III.1. List of projects realized or under realization***

1. OSFA Operational Project – Monitoring the Implementation of Anti-corruption Strategy
2. Advocacy for open government: Civil society agenda-setting and monitoring of country action plans (December 2012 – November 2014, IPA Civil Society Facility – regional program)
3. Balkan Civil Society Acquis – Strengthening the Advocacy, Monitoring Potential & Capacities of CSOs (December 2012 – November 2014, IPA Civil Society Facility – regional program)
4. Empowering civil society in rural and remote areas-ECSRA (July 2011 – December 2012)
5. USAID CSOs Sustainability Index for Albania 2011-2012
6. Supporting education activities in Albania of the European Training Foundation (ETF)
7. Subcontracted support to the implementation of an ILO (International Labour Organization) project in Albania (funded through EC funds)
8. Evaluation of Albania Threshold Program (Millenium Challenge Corporation)
9. Understanding Civic and Faith-Based Education in Albania
10. “World of think tanks” Weekend Lectures with MA students
11. My kind of NATO: Chicago 2012
12. 20 Years of Security Sector Reforms in Albania: A New Generation of Reforms
13. Building media capacities on security issues
14. Security Transitions in the Western Balkans – From Conflict Zone to Security Community?
15. Supporting the involvement of “neglected” interest groups in EU accession (SINIG)
16. Civil Society to Map and Monitor Security System Reform in the Western Balkans
17. Stories behind visa liberalisation (European Fund for the Balkans 2012)
18. Quarterly “European and Security Affairs”
19. Gender Agenda in rural Development (GARD)
20. BRANDING (with the support of IPA CBC AL/MK)
21. Western Balkan Rural Extension Network through Curriculum Reform
22. OSI Emergency Fund (2011 – 2012)
23. Cross-border Civil Society Forum

### ***III.2. List of printed & online publications***

1. What are donors, state and the civil society getting wrong? (IDM 2013, Online policy brief)
2. Participatory rural development (IDM 2012, online policy brief)
3. Intelligence accountability in Albania (IDM 2012, Online policy brief)
4. ECSRA Book of achievements (IDM 2012, online and printed publication)
5. Annual monitoring report on the work of parliamentary committee of European Integration (IDM 2012, online)

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6. Annual monitoring report on the work of parliamentary committee of national security (IDM 2012, online)
7. Annual monitoring report on the decentralization process through the work of parliamentary committee on legal issues (IDM 2012, online)
8. My Kind of NATO: Perceptions from Albania (IDM 2012, printed and online)
9. Foretold insecurity: Crime trends in Albania 2008 – 2011 (IDM 2012, Online report)
10. Civil Society in Rural and Remote Areas in Albania (IDM 2012, printed & online)
11. Manual on CSO management (IDM 2012, printed & online)
12. Manual on tripartite partnerships (IDM 2012, printed & online)
13. “Opportunity knocks: can the EU help Albania to help itself?” (2012 printed and online)
14. 2011 CSO Sustainability Index (IDM 2012, online)
15. Monitoring and Evaluation of Security Sector Governance (IDM 2012, printed & online)
16. Quarterly “European & Security Affairs” (IDM 2011, printed & online)

### ***III.3. List of articles published***

1. Mariola Qesaraku, “Albania's NATO membership and challenges after accession” (Analysis published by "Foreign Policy Slovakia"
2. Besnik Baka “Nationalism & marketings...” (Daily Shqiptarja.com 4 December 2012)
3. “Military Intelligence Service, the law against NATO principles: IDM contesting MoD’s draft law” (Daily SHQIP, 26 November 2012)
4. “Companies, funds for SIS equipment” (Article published by Daily SHQIP, quoting CESA Director, Arjan Dyrmishi), 30 October 2012.
5. “Albanian empowers agencies to monitor internet” (Article at Balkan Insight portal, quoting CESA Director Arjan Dyrmishi), 28 September 2012
6. “What is the state needed for?” (Article of Artan Mullaj quoting IDM Report on crime trends. Published at Daily SHQIP, 19 September 2012
7. Crime – a national emergency (Article of Skender Minxhozi quoting IDM Report on crime trends. Published at Daily SHQIP, 17 September 2012)<sup>3</sup>
8. “Failed EU bid left Albania elite unfazed, expert says” (Article at Balkan Insight portal, quoting IDM Program Director Gjergji Vurmo), 7 September 2012
9. “Albania Registers Sharp Rise in Crime” (Article at Balkan Insight portal, quoting IDM Program Director Gjergji Vurmo), 6 February 2013
10. S. Hroni & Arjan Dyrmishi “Is there a need for oversight of MoD?” (Panorama, 17.05.2012)
11. “Albania reform deadlock worrying EU says expert” (Article at Balkan Insight portal, quoting IDM Program Director Gjergji Vurmo), 1<sup>st</sup> June 2012

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<sup>3</sup> Series of other articles in the media on the report (September – November 2012) is also available.



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12. “Albania stuck in EU waiting room” (Article at Balkan Insight portal, quoting IDM Program Director Gjergji Vurmo), 5 March 2012
13. “Albania Electoral Reform Deal Wins Praise” (Article at Balkan Insight portal, quoting IDM Program Director Gjergji Vurmo), 20 July 2012

## ***III.4. List of selected events***

Some of the most important events include:

- National Conference “Partners for Change in Albania’s rural areas” (29 January 2013)
- International Conference “Northern Kosovo in the Regional Cooperation Perspective” (Montenegro, 11 January 2013, co-organizer)
- (Closed door) Policy Forum “Participatory Rural Development in Albania” (21 December 2012)
- Establishment of AI GARD Network – 14 December 2012
- Security Research Forum “Belgrade – Tirana – Prishtina: Resolving the Security Dilemmas in the Western Balkans” (13 December 2012)
- Round table “Control and Oversight of the Intelligence Services in Albania” (30 October 2012)
- “FAIR OF IDEAS: Good Governance and active citizenry” (13 July 2012)
- National Workshop “Empowering Civil Society in Rural & Remote Areas” (1 March 2012)
- National Conference “20 Years of Security Sector Reforms in Albania” (15 – 16 March 2012)
- EPC’s Balkans Forum Meeting (27 March 2012, Brussels), launching IDM – EPC policy brief
- CSO Sustainability Index for Albania 2011 (, Forum Debate on 2<sup>nd</sup> of July 2012)